

Rocky Mountain Restoration Initiative (RMRI)
May 1, 2020, 9:00 AM – 12:00 PM
Virtual Meeting
Meeting Summary - FINAL

ATTENDANCE

Participants: Samantha Albert, Brian Banks, Nate Beckman, Angela Boag, Christina Burri, Kristin Cannon, Reid DeWalt, Patt Dorsey, Cindy Dozier, Jennifer Eberlien, Clint Evans, Greg Felt, Rachel Franchina, Tom Fry, Russ George, Jim Gerleman, Esther Godson, Vaughn Jones, Tim Kylo, Damon Lange, Jason Lawhon, Mike Lester, Paige Lewis, Matt Lindler, Susan Matthews, Tim Mauck, Frank McCormick, Rebecca Mitchell, Jamie Nogle, Emily Olsen, Jim Pitts, Molly Pitts, Mike Preston, Kelle Reynolds, Lauren Ris, Marcus Selig, Mark Shea, Travis Smith, Tom Spezze, Christ Sturm, Jodi Stemler, Diana Trujillo, Nathan Van Schaik, Garrett Watson, Chris West, Cindy Williams, and Scott Woods

Facilitation: Heather Bergman and Samuel Wallace

ACTION ITEMS

RMRI-Colorado Stakeholder Group	<ul style="list-style-type: none"> • Provide input to Heather Bergman on any topics they would like to discuss during the Upper South Platte and Upper Arkansas orientations. • Provide stock photos based on the wish list of the RMRI Communications Subcommittee to create an image library.
Governance Subcommittee	Provide the draft RMRI governance charter to the RMRI-Colorado Stakeholder Group for their review.
Communications Subcommittee	Provide the wish list for stock photo images to the RMRI-Colorado Stakeholder Group.
Upper Arkansas Partners	Share the Chaffee County wildfire survey tool with members of the Social License Subcommittee.
Samuel Wallace	Add Emily Olsen to the Workforce Capacity Team contact list.

RMRI-SOUTHWEST COLORADO GOVERNANCE UPDATE

RMRI-Southwest Colorado (RMRI-SW) partners updated meeting participants of changes to their governance structure. Their comments are summarized below.

- In response to feedback that the RMRI-SW Steering Committee should include representatives from industry and environmental groups, the RMRI-SW partners changed their governance structure. The new governance structure is designed to streamline clear and transparent communications, reduce decision-making layers, and allow for timely decisions.
- The RMRI-SW partners did not want to create a large Steering Committee due to worries that they would not be able to reach quorum, so they decreased the size of the Steering Committee from 11 members to 8 members. The Steering Committee is composed of representatives from US Forest Service (USFS), National Wild Turkey Federation (NWTf), Colorado State Forest Service (CSFS), Natural Resources Conservation Service (NRCS), and Colorado Parks and Wildlife (CPW) as well as representatives for water, community, and recreation values. The role of the Steering Committee is to develop project and outreach strategies and evaluation criteria, decide on a program of work, prioritize and implement projects, decide on budgetary matters, and report annually to RMRI-Colorado (RMRI-CO).

- The RMRI-SW partners also established an Advisory Network with nine to 15 members. The members of the Advisory Network represent the RMRI-SW Science Team, industry, environment, Ute Mountain Ute Tribe (UMUT), Southern Ute Indian Tribe (SUIT), local collaboratives, local government, and local fire districts. The size of the group may vary depending on how many local government representatives sit on the Advisory Network. The role of the Advisory Network is to inform the Steering Committee of local stakeholder needs, advocate for RMRI, recommend yearly priorities, recommend changes to strategies and tactics, coordinate and assist the Science Team, and annually report on the benefits of projects to the RMRI-SW Steering Committee.

RMRI-SW FUNDING UPDATE

RMRI-SW partners updated meeting participants on their funding needs. Their comments are summarized below.

- RMRI-SW partners are in the progress of drafting a funding proposal to help develop the capacity needed to launch RMRI-SW.
- The funding proposal outlines the capacity needed to develop the network of stakeholders. There are three collaboratives on the San Juan National Forest, and collectively, they represent almost all stakeholders. The managers of these collaboratives are going to organize the Advisory Network, and their leadership is needed to help track the broad interests in the project area and bring the key players together to move RMRI-SW forward.
- A Capacity Building Team has formed to help build the organizational mechanisms of RMRI-SW and organize the Advisory Network and a broad network of partners. The Capacity Building Team will
 - Work with research institutions to organize the Science Team to develop a plan for prioritization, monitoring, and adaptive management.
 - Coordinate the assessment and prioritization of implementation projects to ensure work occurs in the areas of highest impact.
 - Participate in RMRI-CO Subcommittees.
 - Develop a funding proposal that integrates funding sources from the Regional Conservation Partnership Program (RCPP), Collaborative Forest Landscape Restoration Program (CFLRP), the Basin Roundtables, and RMRI-CO.
- Funding is also needed to implement projects. The San Juan National Forest is going to be conducting a large-scale treatment project on 8,000 acres. A broad level of stakeholders are participating and involved with the project. Mountain Studies Institute (MSI) is going to monitor the treatments, and the Dolores Watershed Resilient Forest (DWRF) Collaborative is going to be coordinating the education and community outreach components.
- RMRI-SW partners will also be conducting an assessment on an area right outside of Durango to set priorities for their first RMRI demonstration project. The Durango project is a good pilot project because it involves wildfire, wildlife, recreation, and infrastructure considerations. RMRI-SW partners are aiming to begin the Durango demonstration project by the end of year 1. After they assess the area outside Durango, their next step will be to conduct assessments in the wildland-urban interface (WUI) in La Plata, Montezuma, and Dolores Counties, depending on available funding. The Advisory Network and local collaboratives will provide input on these implementation projects to the Steering Committee to ensure a transparent process.
- There are some resources available to implement RMRI projects, but the RMRI-SW partners want to increase the engagement of partners to launch RMRI. Their total funding request to increase capacity is \$358,000, with \$180,000 needed from June 2020 to December 2020. The partners for whom that funding is needed include:

- Danny Margoles, DWRP Collaborative, who will work from within that collaborative to organize the Advisory Network and Local Network, convey information to stakeholders and the public, and coordinate cross-collaborative work in Montezuma and Dolores Counties.
- Anthony Culpepper, Mountain Studies Institute, who will continue to organize the Columbine Collaborative, organize the Advisory Network and Local Network, and coordinate cross-collaborative work in San Juan and La Plata Counties with a special emphasis on the Durango demonstration project.
- Aaron Kimple, Mountain Studies Institute, who will coordinate the connection among the Steering Committee, Advisory Network, and Science Team and develop the Environmental Impact Fund strategy.
- Mike Preston, Southwest Basin Roundtable, who will represent water interests on the Steering Committee, work with water managers to coordinate around water protection, work with utility companies to identify opportunities to protect the power grid in Montezuma and La Plata Counties, participate in subcommittees, develop a funding strategy, and help facilitate meetings.
- Ellen Roberts, Ellen Roberts Consulting, who will work on workforce development and biomass utilization strategies and develop the Environmental Impact Fund strategy to bring in match funding grants and other resources.
- Mark Loveall, CSFS, who will hire additional staff members to strengthen the network of private contractors to conduct treatments on private lands.
- Wildfire Adapted Partnership, which will strengthen their resources and relationships with community partners to scale up participation from private landowners to create a contiguous block of private lands for treatment.

Clarifying Questions

Meeting participants asked a couple of clarifying questions about RMRI-SW. Questions are indicated in italics with corresponding answers in plain text.

Following the 2008 financial crisis, the Federal Government administered the Troubled Asset Relief Program (TARP) to fund shovel-ready projects. Do the RMRI-SW partners have a shovel-ready project if the Federal Government issues a similar program?

Yes, some projects are ready for funding. The Durango demonstration project is a good example of a project that could be accelerated quickly with funding from a TARP-like program.

What is the status of RMRI-SW projects if funding is not raised to build capacity?

- There are some activities that the RMRI-SW partners can accomplish without funding. The activities of the San Juan National Forest will continue to move forward in both implementation and monitoring. They are also developing a study on biomass power.
- There are concerns in Southwest Colorado about how the market downturn will impact the wood products industry in the long term.
- Many RMRI-SW partners are volunteering their time right now, and funding will be needed for partners to be able to continue to participate. If they could get resources to increase capacity for six months, they would be able to move forward on planning and developing a funding strategy, which would put them in a good position to launch RMRI projects in 2021. Without funding for capacity in 2020, RMRI-SW partners will have to work on building capacity and will be in a similar position in 2021 as they are in now.

RMRI-CO Partner Comments

- The next stimulus package may be infrastructure oriented, and if so, the funding would align with the Durango demonstration project as it relates to protecting municipal utilities and agricultural irrigation resources.
- There is support among RMRI-CO partners for the current trajectory and work of RMRI-SW.

UPPER SOUTH PLATTE UPDATES

Upper South Platte partners updated meeting participants about the ongoing work in the Upper South Platte. Their comments are summarized below.

- The next full RMRI meeting will include an orientation from Upper South Platte partners. They will provide a background on the Upper South Platte Partnership (USPP), and they will have partners share information on the structure of the USPP, the challenges and barriers, needs of the group, and the science they use to inform decision-making. They will also discuss how they use effectiveness monitoring to track successes and inform adaptive management practices. The Colorado Forest Restoration Institute (CFRI) is also putting together a report to show the progress the USPP has made on reducing wildfire risk and protecting water.
- The Management and Science Team (MST), a group within the USPP, continue to plan projects and get work done remotely.
- The USPP also applied for funding through the Restoration and Stewardship of Outdoor Resources and the Environment (ReStORE) grant.
- Members of the USPP are participating in all of the RMRI subcommittees.

UPPER ARKANSAS UPDATES

Upper Arkansas partners updated meeting participants about the ongoing work in the Upper Arkansas Revival Project. Their comments are summarized below.

- The Upper Arkansas partners continue to see community momentum and a high level of involvement from community partners. Lake and Chaffee County programs focus on forest health, protecting communities, recreation, agricultural assets, and wildlife.
- The Upper Arkansas partners completed the Next Generation Community Wildlife Protection Plan (CWPP), which identifies the 5% of the landscape that, if treated, results in 50% of the treatment impact.
- They continue to develop and implement programs. They are looking to treat 30,000 acres by 2030 to decrease risks in the area by 50%. With the assistance of CSFS and Envision Chaffee County, they have identified two "early win" projects: one called Methodist Front that protects Salida and Poncha Springs from fire and the second one on Mount Antero. These treatment projects will cost around \$500,000 and create a local economic stimulus.
- The Upper Arkansas partners are focused on developing funding and capacity solutions for treatments on private lands. They are discussing opportunities to acquire funding through the RCPP program with NWTF and NRCS. They are also considering forming the Upper Arkansas Implementation organization and developing a forest health revolving fund.
- The Upper Arkansas partners can complete some work, but they could use additional funding to hire another forester and build capacity to develop a funding strategy to identify full funding solutions.
- The Upper Arkansas governance structure consists of five people: Lake County Commissioner Sarah Mudge, USFS Salida District Ranger Jim Pitts, CSFS Salida District Forester Damon Lange, Chaffee County Commissioner Greg Felt, and Envision Chaffee County Project Leader Cindy Williams. Many of the people in these positions are

volunteering their time. The Envision Forest Health Council, which is composed of 18 people, is also involved.

- The Upper Arkansas partners are implementing the Chaffee Chips program to help landowners create defensible space around their homes. The program will reach four communities and 100 landowners. The Chaffee Chips program is a way to get the community involved with forest health so that it is not only agency representatives involved.
- Envision Chaffee County is also implementing a communication strategy. They plan to reach 4,000 people/year and have 100+ shares. They worked with a local newspaper to develop a 12-page edition of the paper focused solely on forest health on public and private lands.
- Upper Arkansas partners have been working with Lake County and CFRI to expand forest health efforts to Lake County. They have a \$30,000 funding need to conduct community engagement efforts in Lake County. If they have that funding by fall, they will be ready to conduct those community engagement efforts.
- Chaffee County programs are also focused on recreation. Recreation is a driver for one-third of the economy, but it is also the second biggest risk to forest health outside wildfire. Forty community partners and fifteen community leaders representing agencies, municipalities, and counties are driving a cross-jurisdictional community recreation and resource protection plan. The plan is focused on setting objectives and creating a 10-year strategy for healthy forests, waters, wildlife, working lands, sustainable economy, and exceptional recreation experiences. CFRI is conducting the geospatial analysis. They have funding from CPW and Great Outdoors Colorado (GOCO), but they have a \$30,000 funding gap for the community engagement component of the plan.
- The Upper Arkansas partners have a strong and diverse partnership that has allowed them to move forward even with so many changes occurring as a result of COVID-19.
- The Upper Arkansas partners will be hosting an orientation for RMRI partners. If RMRI partners have any ideas about what they would like to hear during the orientation, they should let Heather Bergman know.

GOVERNANCE SUBCOMMITTEE UPDATE

Jason Lawhon, USFS, updated meeting participants on the activities of the Governance Subcommittee. His comments are summarized below.

- The Governance Subcommittee members include Samantha Albert, Angela Boag, Christina Burri, Jason Lawhon, Emily Olsen, Tom Spezze, and Scott Woods.
- The Governance Subcommittee has been in the process of developing a governance charter. They will share the draft charter with the RMRI Stakeholder Group for their review.
- The Governance Subcommittee has been setting expectations for the different groups of RMRI. For example, the RMRI Leadership Team is expected to meet one to two times a year to provide guidance and direction for RMRI. The role of the RMRI Stakeholder Group is to set priorities and targets for RMRI as a whole but not for the priority landscapes.
- The RMRI vision in the draft charter is based on RMRI's earlier vision statement. The vision statement focuses on the big-picture goal of RMRI to achieve measurable and scalable results to restore critical landscapes.
- The Governance Subcommittee categorized subcommittees into two types: 1) operational, the subcommittees that work to support RMRI overall, and 2) substantive, the subcommittees that work on state and local landscape projects to address cross-cutting issues. Delineating these types of subcommittees helps clarify the operations of RMRI. The Governance Subcommittee is developing roles and responsibilities for each of the subcommittees to clarify their roles and responsibilities.

- A new addition to the governance structure is the RMRI Support Team. The USFS, NWTF, and Peak Facilitation have been acting as a planning team to help coordinate meetings, develop meeting agendas, and set meeting directions. The Governance Subcommittee wanted to acknowledge this group in the governance structure to raise awareness about its existence. The RMRI Support Team will include leads from the local landscapes and subcommittees to work with the USFS and NWTF to help coordinate meetings and develop meeting agendas focused on the local landscapes and cross-cutting issues. The work of RMRI is going to occur within the priority landscapes and in the subcommittees, so the RMRI Support Team will complete their work based on input and direction from the subcommittees and the local landscapes. The Support Team will meet for one to two hours once a week, and much of the communication will occur via email. There is no obligation for priority landscape and subcommittee representatives to attend meetings.
- The Governance Subcommittee developed a visual representation of RMRI's governance structure based on their conversation. The new visual model reflects how RMRI serves as a hub for partners.
- The next step of the Governance Subcommittee is to discuss and incorporate feedback from RMRI partners into the governance charter. They will also develop the language for the roles and responsibilities of each subcommittee and distribute it to the subcommittees for their review. Once they have completed these tasks, they will finalize the charter and model. They are also developing a model for the RMRI Theory of Change. The purpose of the RMRI Theory of Change is to define RMRI's current status, the intermediary steps needed to reach desired outcomes, and the assumptions they are making. Developing a Theory of Change model will help RMRI partners reduce assumptions and identify gaps in needs.

RMRI-CO Partner Comments

- The new visual model should have arrows that connect the operational subcommittees and the RMRI Support Team to the RMRI Leadership Team.
- There is support among RMRI-CO partners for the current trajectory and work of the Governance Subcommittee.

COMMUNICATIONS SUBCOMMITTEE UPDATE

Matt Lindler, NWTF, updated meeting participants on the activities of the Communications Subcommittee. His comments are summarized below.

- The Communications Subcommittee members include Patt Dorsey, Rachel Franchina, Tim Kylo, Matt Lindler, Teddy Parker-Renga, Mike Preston, Kelle Reynolds, Catherine Schloegel, Tom Spezze, and Jodi Stemler.
- The USFS has hired a new communications specialist named Nathan Van Schaik. He worked for the Department of Defense and was based in Germany. With restrictions on travel due to COVID-19, he is not in Colorado yet. RMRI-CO partners should reach out to Nathan Van Schaik to help him start building a foundation and context for RMRI partners.
- During their last meeting, the Communications Subcommittee discussed their role, how to communicate successes from the field, and create consistent messaging among the local, state, and national levels. They identified the need for a communication strategy to help sell RMRI messages and successes across all three levels but also provide flexibility to local landscapes to tailor the messages based on the sensitivities in their areas.
- The Communications Subcommittee also discussed how to build a RMRI-CO brand. The RMRI-CO brand needs to encapsulate the statewide initiative but also be broad enough to allow local partners to embrace it. The NWTF would like to bring the marketing firm The Truth to help assist RMRI as it builds its brand. The Truth is a marketing firm composed of

three different partner entities, two of which have direct ties to Colorado. The Truth will be joining the Communications Subcommittee during their next meeting to discuss if and how The Truth can help RMRI build their brand. The Truth may be able to help:

- Develop communication campaigns.
 - Identify the messaging, audiences, and platforms through which to distribute messages.
 - Conduct marketing research, a/b testing, and polling.
 - Develop the needed communication assets.
- The Communications Subcommittee also identified the communication resources they have and the resources and assets they need to move forward. One of the resources needed includes creating a library of images to use in promotional materials. RMRI-CO partners are the ones who are conducting projects on the ground, and it would be helpful for RMRI-CO partners to capture images that show an area before, during, and after treatment. Matt Lindler, NWTF, and Kelle Reynolds, USFS, have started to create an image wish list. The Communications Subcommittee will share the list with RMRI-CO partners and request that RMRI-CO partners provide stock images based on the wish list.
 - The Communications Subcommittee is going to create a central depository to share central messaging documents with partners. The depository will include the frequently asked questions document, historical documents, meeting summaries, and any newly created assets. The Communications Subcommittee considered the access restrictions that some federal employees have on certain file-sharing programs and how much access there should be on the RMRI website. The Communications Subcommittee's current thinking is that final documents should be stored on the RMRI Website and that draft documents will be shared and stored via Google Docs.

RMRI-CO Partner Comments

There is support among RMRI-CO partners for the current trajectory and work of the Communications Subcommittee.

SOCIAL LICENSE SUBCOMMITTEE UPDATE

Patt Dorsey, NWTF, updated meeting participants on the activities of the Social License Subcommittee. Her comments are summarized below.

- The Social License Subcommittee members include Rob Addington, Paul Amundson, Patt Dorsey, Cindy Dozier, Rachel Franchina, Tim Kylo, Teddy Parker-Renga, Matt Lindler, and Kirk Will. Teddy Parker-Renga and Kirk Will joined the Subcommittee after the first meeting.
- The Social License Subcommittee members discussed how they should interact with the Communication Subcommittee moving forward because there is overlap between the two Subcommittees.
- The Social License Subcommittee discussed how to build social license for prescribed fire because it helps increase the pace and scale of treatments. They also talked about how to build social license for fire-adapted communities and active forest management.
- They identified some of the barriers to building social license, such as worries about prescribed fires escaping control or smoke.
- The Social License Subcommittee members also discussed what tools and messages are needed and who the messengers should be. Examples of some needed communication materials include short 30- to 45-second videos, handouts, and banners for industry partners to be able to put on equipment.

- The Social License Subcommittee identified whether to address their work at the statewide or landscape level. The Social License Subcommittee is going to create statewide messages and then look to local partners to choose the tools and messages to use in their community to have a more nuanced discussion at the local level. For example, a local fire district can take statewide messages and apply them to the communities in their jurisdiction.

RMRI-CO Partner Comments

- The Upper Arkansas partners created a 12-page newspaper with information on forest health and action that may be useful for the Social License Subcommittee. They also have the results of a Chaffee County wildfire survey, which included questions on social license. The Upper Arkansas partners can share that survey tool with the Social License Subcommittee.
- There is support among RMRI-CO partners for the current trajectory and work of the Social License Subcommittee.

BIOMASS UTILIZATION AND WORKFORCE CAPACITY SUBCOMMITTEE UPDATE

Molly Pitts, Colorado Timber Industry Association (CTIA), updated meeting participants on the activities of the Biomass Utilization and Workforce Capacity Subcommittee. Her comments are summarized below.

- The Biomass Utilization/Workforce Capacity Subcommittee met and realized that although the two topics are related, they have separate tasks to accomplish. They decided to have two calls: one to discuss biomass utilization and the other to discuss workforce capacity.
- For biomass utilization, the Subcommittee spent much of their first meeting talking about biomass energy and will move on to discuss other markets. The Subcommittee's first task is to pull together data and existing resources to gain a better understanding of the regulatory and scientific framework for biomass energy. The objective is to host a biomass utilization workshop to convene key stakeholders.
- The Biomass Utilization Team will be meeting with representatives from the Colorado Energy Office to discuss what the State's perspective is towards biomass energy and how it potentially fits into the renewable energy portfolio. They also recognized the need for data, and Laura Wolf, USFS, is collecting data from Colorado and other states on their biomass initiatives. They do not have any requests for RMRI-CO partners at this time.
- The Workforce Capacity Team is smaller, and Molly Pitts is also the lead for that group. The group focused their discussion on the manufacturing and logging industry. They talked about what data is already available, data gaps, and how they can collect information to fill in those gaps. Molly Pitts is working with Tim Reader and Kurt Mackes from CSFS to identify what resources are needed to conduct an industry survey and what data has already been collected on sawmill operations in Colorado by the University of Montana. The objective is to host a webinar with representatives from both industry and training programs to discuss ways to grow workforce development programs. They do not have any requests for RMRI-CO partners at this time.

RMRI-CO Partner Comments

- The National Forest Foundation (NFF) can help develop an industry survey. Samuel Wallace, Peak Facilitation Group, will add Emily Olsen, NFF, to the Workforce Capacity Team contact list.
- RMRI-SW partners have been organizing discussions around biomass utilization and workforce capacity at the local level. Knowing what workforce capacity and resources are available across the state will be valuable for local groups.

- There is support among RMRI-CO partners for the current trajectory and work of Biomass Utilization and Workforce Capacity Subcommittee.

FUNDING SUBCOMMITTEE

Tom Spezze, NWTF, updated meeting participants on the activities of the Funding Subcommittee. His comments are summarized below.

- The members of the Funding Subcommittee include Angela Boag, Christina Burri, Patt Dorsey, Jason Lawhon, Tom Spezze, Cindy Williams, Scott Woods, and Peter Wyrsh.
- The role of the Funding Subcommittee is to:
 - Serve as a matchmaker between local landscapes and subcommittees and potential funding opportunities.
 - Identify the funding challenges and address challenges through creative means and by engaging RMRI partners.
 - Develop a funding strategy for private/foundation investments.
 - Develop "big picture" funding efforts and strategy to generate funding for near-term and long-term needs.
 - Develop policies to address funding needs if/as needed.
- The role of the Funding Subcommittee is *not* to:
 - Provide direct investment into landscapes or projects.
 - Control, divide, or distribute an existing pool of money. (Partner entities will fund projects that address their concerns, and the RMRI Funding Subcommittee will help coordinate for maximum impact.)
 - Determine winners and losers among landscapes or projects. (Landscapes will determine their priorities).
- The next steps of the Funding Subcommittee include developing an integrated database for different grant opportunities, identifying near-term funding opportunities to address near-term funding needs of the local landscapes, organizing a webinar about conservation finance mechanisms, and developing a private/foundation funding strategy.
- The Funding Subcommittee has two requests for the RMRI-CO Stakeholder Group. The first is that any partners who represent a non-governmental organization (NGO) should join the Subcommittee because state and federal government partners cannot participate in developing a funding strategy for private/foundation investment. The second request is for RMRI-CO stakeholders to consider how they can help provide resources to address the capacity and funding needs that the RMRI-SW partners identified. The Funding Subcommittee may do one-on-one outreach to recruit partners to serve on the Funding Subcommittee.

Clarifying Questions

Meeting participants asked a clarifying question about the RMRI Funding Subcommittee. Questions are indicated in italics with corresponding answers in plain text.

Have there been any updates on awards from the ReStORE grant?

The ReStORE partners are in the final stages of selecting and announcing the groups that were awarded funding. The original plan was to announce the awardees at the Partners in the Outdoors Conference, but the timing changed due to COVID-19. They received 57 applications over 30 days.

RMRI-CO Partner Comments

There is support among RMRI-CO partners for the current trajectory and work of the Funding Subcommittee.

FINAL REMARKS AND UPCOMING SCHEDULE

- The subcommittees will continue to focus on their work. The upcoming meeting schedule for the RMRI subcommittees are as follows:
 - Social License Subcommittee – May 11, 10am to 12pm
 - Communication Subcommittee – May 15, 10am to 12pm
 - Biomass Utilization Meeting – May 19, 2pm to 4pm
 - Workforce Capacity Meeting – May 21, 9am to 11am
 - Funding Subcommittee – To be determined
 - Governance Subcommittee – To be determined
- The next full RMRI meeting will occur in June and will be longer than today's meeting. The meeting will include the Upper South Platte orientation and updates from the other priority landscapes and subcommittees.